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General Manager - Labor & Employee Relations
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CLIFFS NATURAL RESOURCES INC. 200 Public Square, Suite 3300, Cleveland, OH 44114 P 216.694.5700 cliffsnaturalresources.com

March 26, 2012

RECEIVED

Ms. Lori Kulju Supervisor Tilden Township 3145 County Rd. PG Ishpeming, MI 49849

MAR 2 8 2012

WIA
WORKFORCE PROGRAMS

Subject: Empire Iron Mining Partnership/Tilden Mining Company L.C. WARN Notice

Dear Ms. Kulju:

As a result of a reduction in demand for its pellets, Empire Iron Mining Partnership, which is owned by subsidiaries of Arcelor Mittal Steel USA and Cliffs Natural Resources Inc., and supplies iron ore pellets to those companies for internal consumption and commercial sales, will be required to temporarily idle its operations beginning on or about June 1, 2012 and lasting until on or about October 15, 2012. Operations could resume sooner if unforeseen orders were to materialize for its pellets. It is also possible that the shut down period could be extended if the current demand for its pellets were to soften. We would, of course, advise you of any such change in plans.

Due to this temporary idling of Empire's operations, hourly employees at Empire will be laid off on or after June 1, 2012. The number of employees who will be laid off and their job titles are shown on the attached schedule. Because of range wide bumping rights with Tilden Mining Company L.C., employees at each location are affected by reductions in force not only at their own mine but by reductions in force at the other mine. Reductions in force at each location will be made in compliance with the seniority provisions of the September 1, 2008 Basic Labor Agreement and Seniority and Posting Agreement. Benefits for employees laid off will be pursuant to the Basic Labor Agreement, the Supplemental Unemployment Benefits Agreement, and Program of Insurance Benefits applicable to the employees.

The United Steeworkers represent hourly employees at Empire Iron Mining Partnership and Tilden Mining Company L.C. Their representatives are:

Both Mines Mr. Michael Bolton Director, District 2 United Steelworkers 1244A Midway Road Menasha, WI 54952

Empire Mine

Mr. Mark Poirier President, Local 4950 United Steelworkers 1206 Baldwin Avenue Negaunee, MI 49866

Tilden Mine

Mr. James Jarvi President, Local 4974 United Steelworkers P.O. Box 2000 Ishpeming, MI 49849-0901

In the event additional information is needed by you regarding this notice you should contact Mr. Lyle Goward, Area Manager – Human Resources, at P.O. Box 2000, Ishpeming, MI 49849-0901. His phone number is 906-475-3534 and his FAX number is 906-475-3472. His e-mail address is Lyle.Goward@Cliffs NR.com.

The information contained in this notice is based upon information available to the Company as of the date of this notice. Should a change in circumstances materially affect the scope, timing, or duration of the planned idling of operations we will notify you accordingly.

Very truly yours,

Empire Iron Mining Partnership and Tilden Mining Company L.C., doing Business together as Cliffs Michigan Operations, by The Cleveland – Cliffs Iron Company, Operating Agent

Kenneth D. Simmons

General Manager

Labor and Employee Relations

Cc: James Kochiever - Acting General Manager - Cliffs Michigan Operations

Mr. Lyle Goward – Area Manager – Human Resources – Cliffs Michigan Operations

Mr. Eugene Bryant - Director - Human Resources - USIO

Ms. Stephanie Bechorn - Manager, WI Section Workforce Development Agency

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